

Brecht , February 2009

Re. Outage assessment, process assistance in implementing improvement actions, work preparations files and field checks during execution of the major overhaul of the Langerlo Coal-Biomass fired power plant located in Genk Belgium

Dear Mr. Mesterom,

As a pilot case for Electrabel fossil power production in Belgium, PDM International BV (further to be called PDM) consultancy performed end 2006, beginning of 2007 a process review of the existing process to prepare and execute outages within the Langerlo organisation. This analyses indicated several areas for improvement. Electrabel, with assistance of PDM prioritises the afi's and selected a few for immediate action.


During 2007 and 2008 PDM Profs for industry delivered Project assistance to implement the improvements and to launch a detailed work preparation system for all works of the upcoming fall outage 2008. The previous Major overhaul of the twin plant in 2006 was characterised by significant reworks, budget overrun and additional production loss.

The detailed work preparation, readiness reviews and in field spot checks during the outage resulted in a well planned, well executed outage within budget forecast, foreseen schedule and without technical reworks for an even much bigger scoop than the previous major overhaul

The PDM-group provides us a significantly aide by assisting with the right team at the right moment and we benefited through their expertise and methodology in turnaround start-up processes outage management

With this, I would like to thank PDM for their professional approach in realising our key objectives.

Kind regards,



Verheyden Raf
Manager outage and modification department
Electrabel B.U. Generation - PP Langerlo & Mol
Swinnenwijerweg 30, 3600 Genk
Belgium
Mobile: 0032.478.65.22.36

PDM International B.V.
Attn. Dhr. Walter Mesterom
Kruisdonk 66
6222 PH MAASTRICHT

Date 27/2/2009
Subject Certificate of completion

To whom it may concern

Hereby, in the name of Electrabel BU Generation, I Mr. Raf Verheyden state, that PDM International B.V. (further to be called PDM) completed their role in the 2008 overhaul / turnaround of the Coal-Biomass Fired power plant in Genk-Belgium, with excellent results and according to our expectations.
The project description is as attached to this Certificate, with reference " Outage assessment, process assistance of the Major overhaul of the Lagerlo Coal fired Power plant".

We wish PDM success with her future projects.

Sincerely,



Verheyden Raf
Manager outage and modification department
Electrabel B.U. Generation – PP Langerlo & Mol
Swinnenwijerweg 30, 3600 Genk
Belgium

Attachment: Reference Letter, February 2009